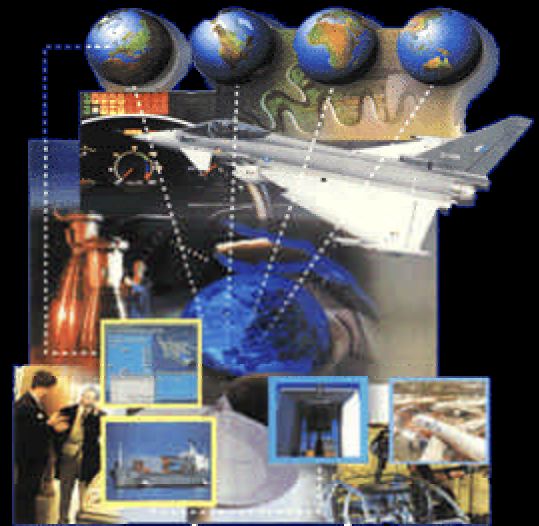
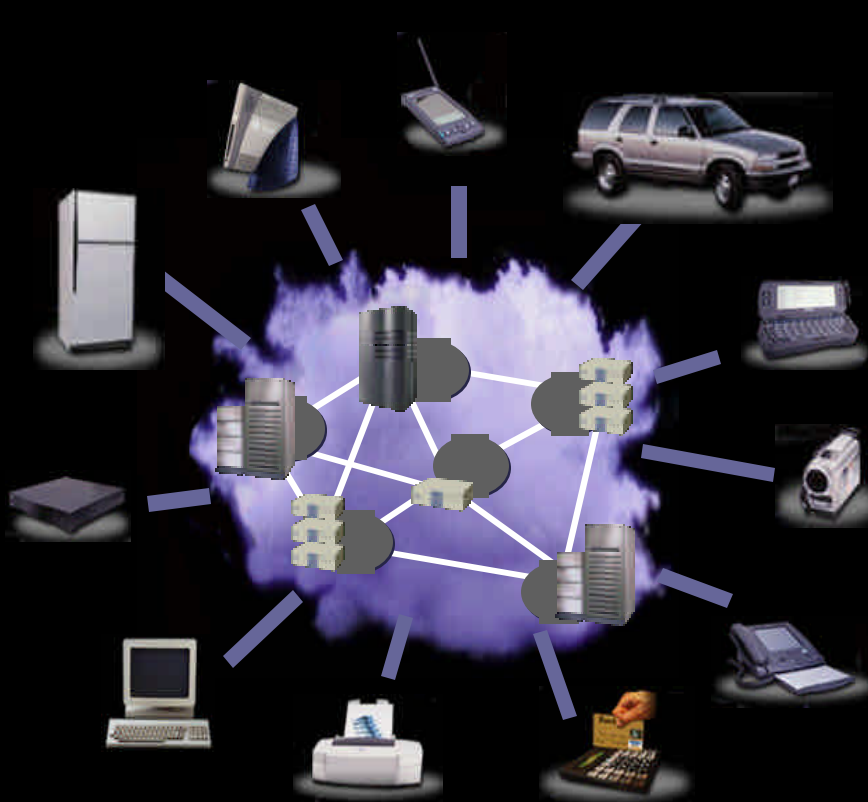


When Things Talk To Things: Services Serving Services



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Middle East and Africa
Member, Sun Vision Council
Sun Microsystems Computers
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Agenda

- Technology Trends
- The Six Webs
- Ten Predictions
- Jini technology supports service model
- How Jini works
- The service driven network

The ClueTrain Manifesto

95 Theses

1. Markets are conversations
2. Markets consist of human beings, not demographic sectors [. . .]
6. The Internet is enabling conversations among human beings that were simply not possible in the era of mass media
7. Hyperlinks subvert hierarchy.

95 Theses (cont.)

- 30. Brand loyalty is the corporate version of going steady, but the breakup is inevitable—and coming fast. Because they are networked, smart markets are able to renegotiate relationships with blinding speed.
- 31. Networked markets can change suppliers overnight. Networked knowledge workers can change employers over lunch. Your own "downsizing initiatives" taught us to ask the question: "Loyalty? What's that?"

95 Theses (cont.)

76. We've got some ideas for you too: some new tools we need, some better service. Stuff we'd be willing to pay for. Got a minute?

77. You're too busy "doing business" to answer our email? Oh gosh, sorry, gee, we'll come back later. Maybe

83. We want you to take 50 million of us as seriously as you take one reporter from The Wall Street Journal.

www.cluetrain.org

"...companies so lobotomized that they can't speak in a recognizably human voice build sites that smell like death."

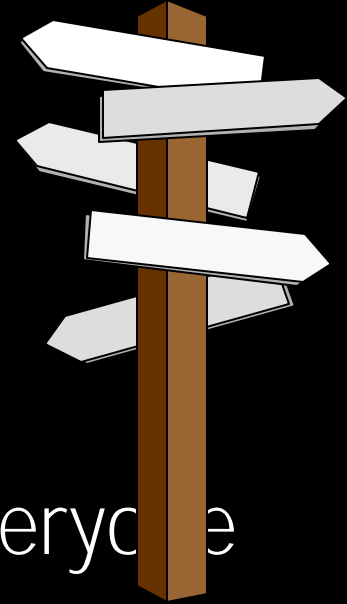
—"Fear and Loathing on the Web"

The Industry Standard
and CNN Interactive



Coming Technology Breakthroughs

- Nanotechnology
- “Wet” Electronics
- Sensors
- Connectivity unlimited
- Electronic Commerce for everyone



👉 Emergence of combinations of technologies designed to create efficiencies (Factor 4)

Critters On A Chip: Wet Electronics



- Robots controlled by eel brain
- Bacteria on chips detect pollutants (bioluminescence)
- Insects in sensors detect land mines, chemical weapons and narcotics
- Rodent brains help identify new medicines

Where Will Technology Lead Us?

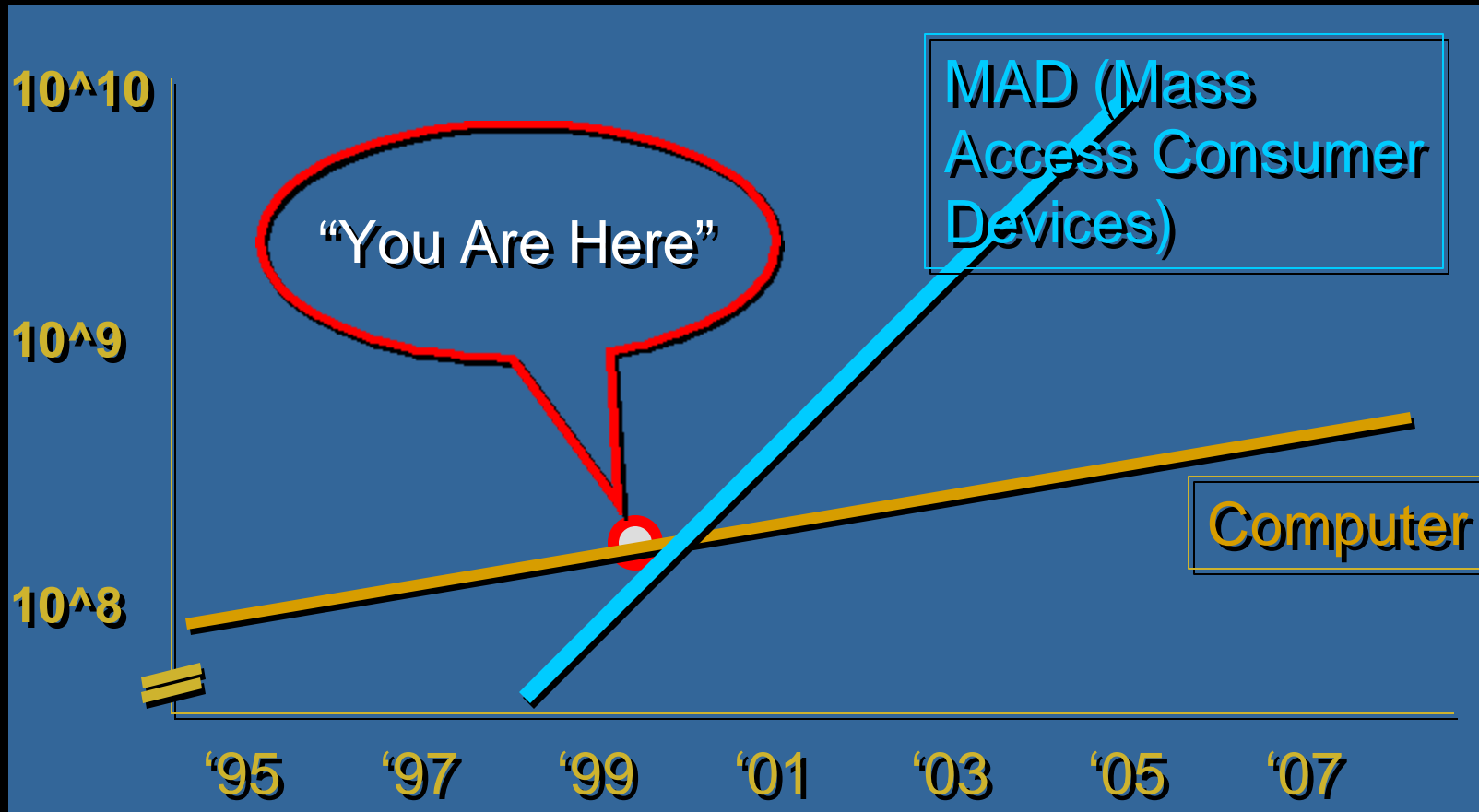
- Software will run on all devices
- Software is distributed everywhere on the network
- Software is safe
- Software allows a new kind of computing device: US\$100: 4 chips \Rightarrow 1 chip
- Data Communication will bypass voice traffic in 2001 (The Yankee Group 12/97)
- Eventually, "voice over IP" will become a free service

A Technology Future

- **C4S Convergence**: **C**omputers, **C**ommunication, **C**onsumer Electronics, **C**ontent, **S**ervices
- By 2008 an average adult will daily consume
 - 2700 calories of food
 - 3 liters of fluid (*beer?*)
 - 30 GB of digital information
- Unlimited bandwidth: 6.4 Terabit/s (10^{12}) over a single sub-fiber (= all the TV programs of the world plus all voice communication)
- Soon bandwidth will exceed compute power!
 - Processors: 2 x in 18 months
 - Bandwidth: 2 x in 9 months



More Than Logarithmic Growth



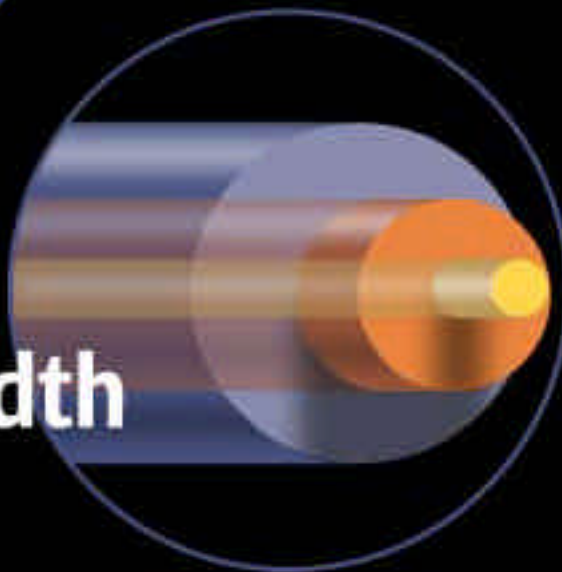
Three Bets



Internet



Network
Services



Bandwidth

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10/95



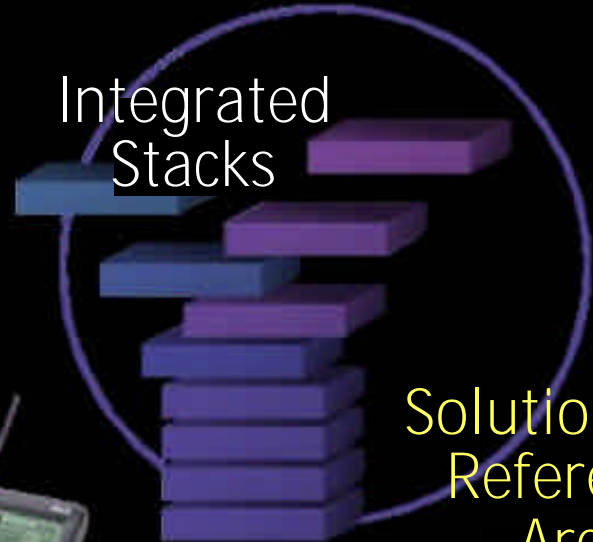
Sun's Big Bets (Investments)

Massive Scalability



Z-Axis Scalability

Integrated Stacks



Solution Sets, Reference Arch.

Continuous Real-time
SunTone,
SunReady, SunUP

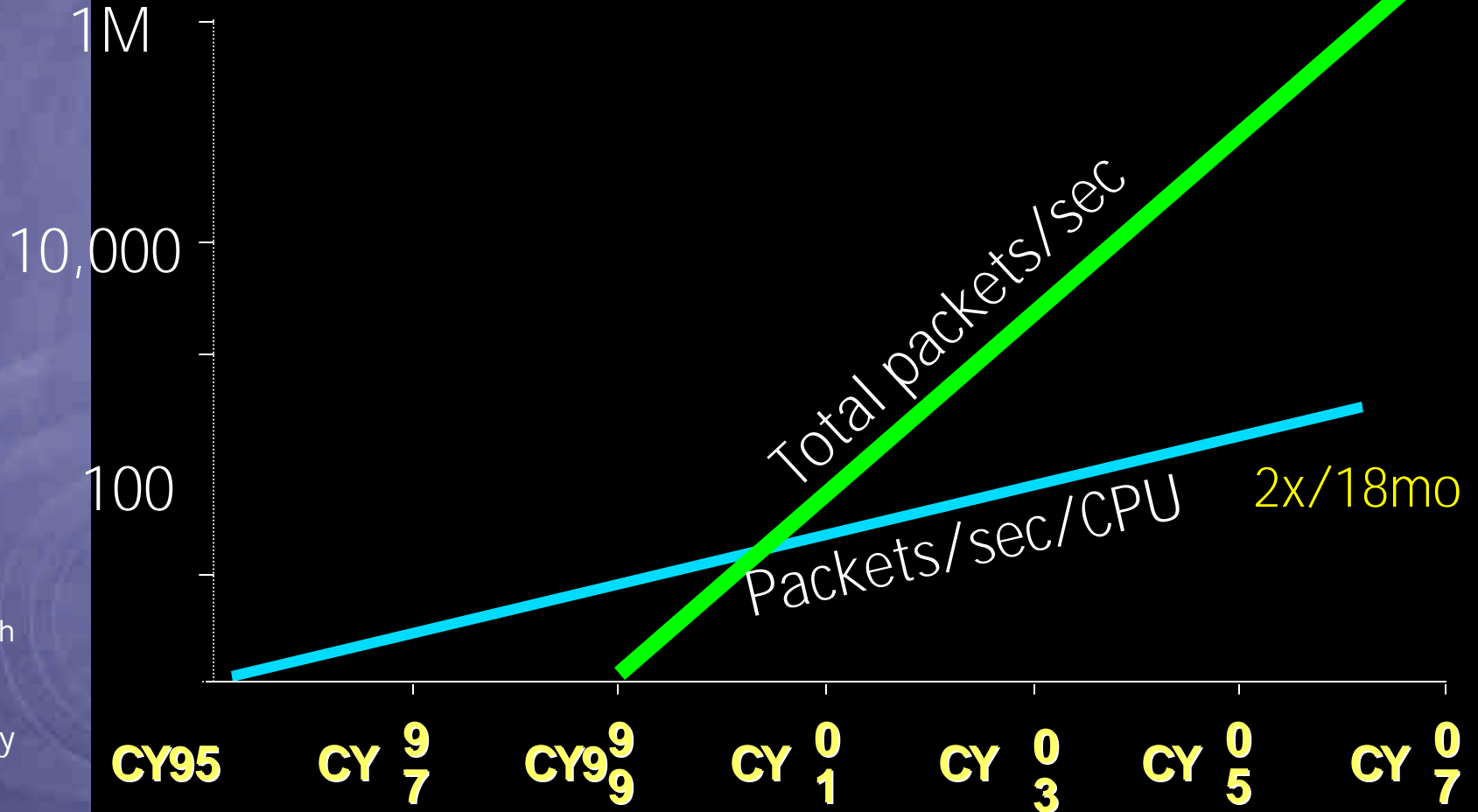


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Where Sun put's the 10% Revenue in R&D

Gilder's vs. Moore's Law

Log Growth

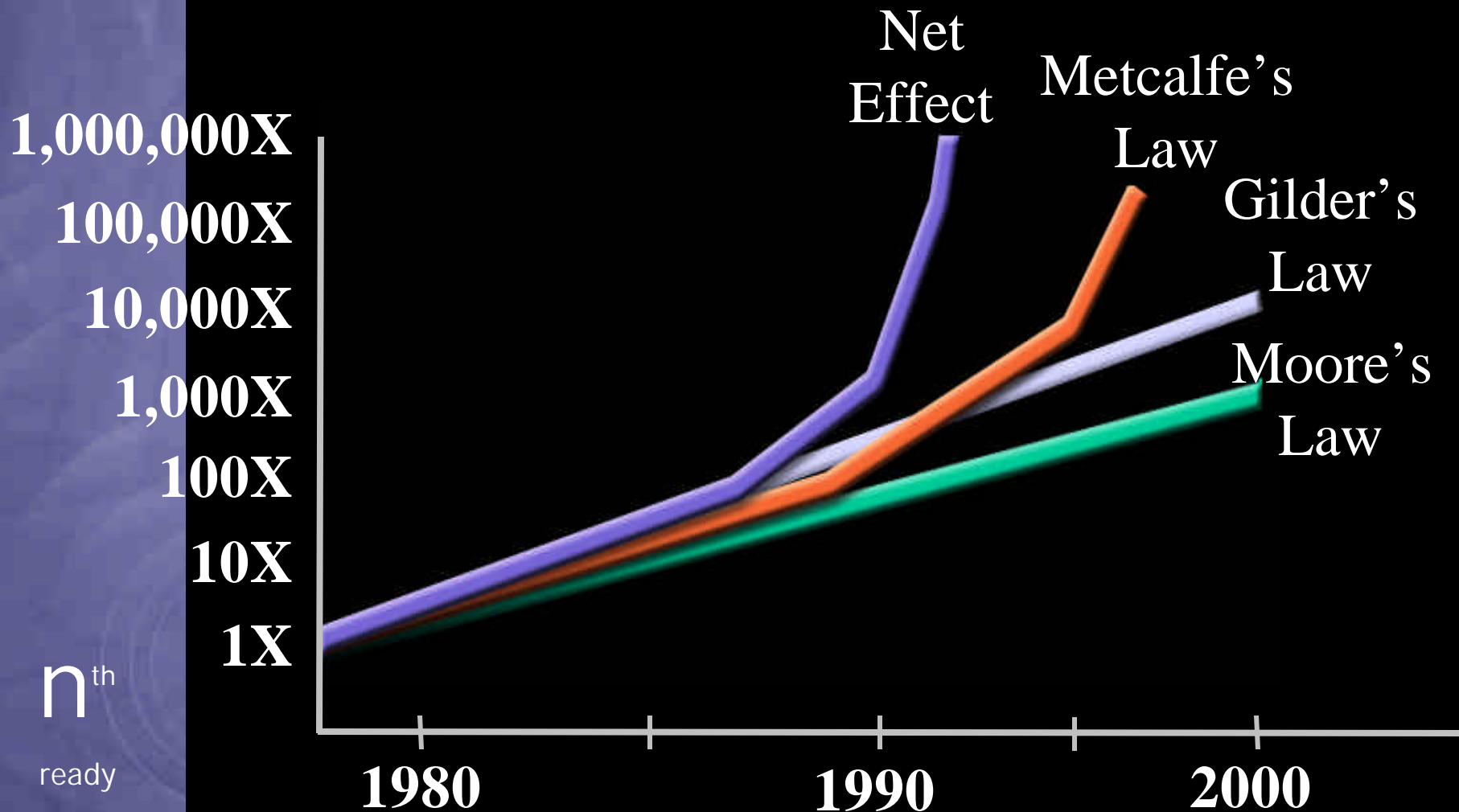


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Net Effect (nth ready)

Users x Devices x Services x Data



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Continuous Service Availability

"The 87 hours of downtime for a 99% available site transacting \$5 million a day in eCommerce represents \$3.7 million in lost revenue --even assuming that only 20% of the transactions are actually lost. Revenue from eliminating this downtime would pay for the entire nonstop infrastructure."

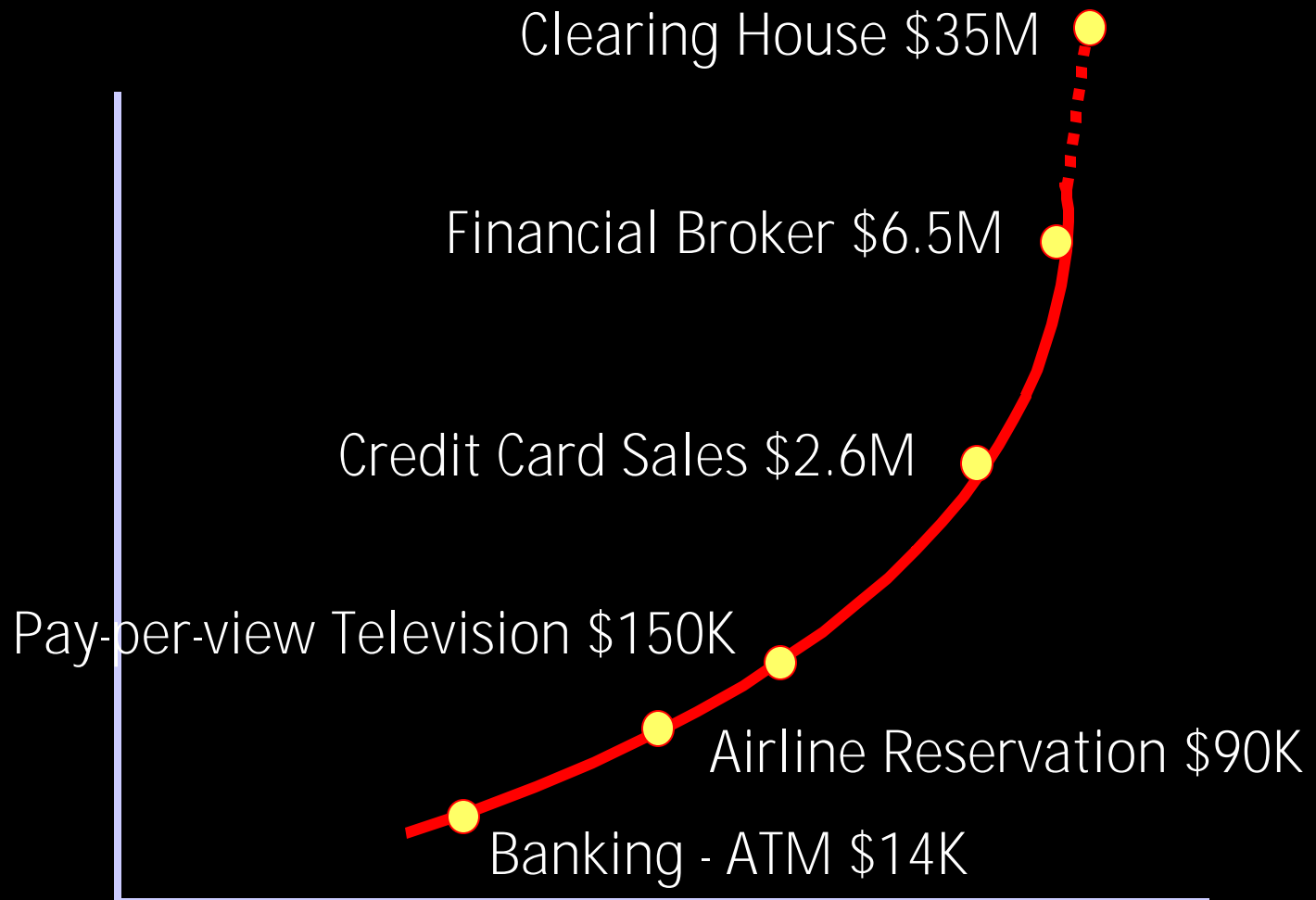
--- Forrester Research, 1999

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Average Cost Per Hour of Downtime



Source: IDC Data



Causes of Service Outages

Sun assists companies in addressing the fundamental causes of system downtime

Operator error

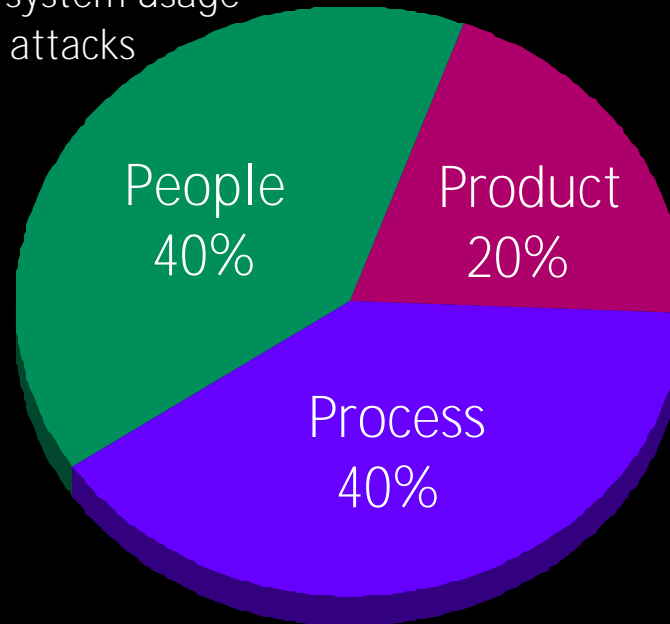
Improper internal system usage

Deliberate system attacks

Hardware failure

Software error

Limited capacity



Weak system monitoring

Lack of standard systems management process

Inadequate configuration & testing procedures

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Manage the Service, Not the Server

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The Six Webs

- 1 Traditional web
- 2 Entertainment web
- 3 Pervasive computing web
- 4 Commerce web
- 5 Pocket communication web
- 6 Voice activated web



The Traditional Web

- Computer
- Keyboard
- Screen
- Modem
- Phone line
- LAN



The Entertainment Web

- Sit on your couch
- Be entertained
- Ambient intelligence
- Follow-me system
- Story telling
- Video games
- Mobile music

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The Pervasive Computing Web

- Machines talking to machines
- Jini, federations of services
- Wired or wireless
- “Is it machine washable?
--- hot cycle?”

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The eCommerce Web

- Business to business
- Business to consumer
- e-Market places
- Procurements
- Auctions
- Integrated Supply Chain

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WELCOME

BOOKS

MUSIC

DVD &
VIDEO

ELECTRONICS
& SOFTWARE

TOYS &
VIDEO GAMES

HOME
IMPROVEMENT

AUCTIONS

eSHOPS

HOW TO
ORDER

GIFT
IDEAS

DEALS OF
THE DAY

COMMUNITY

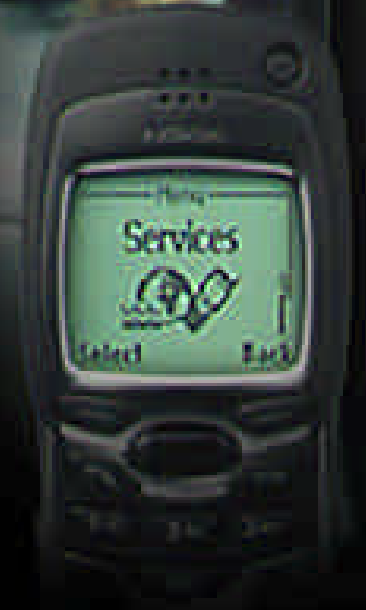
E-CARDS

Pocket Communicator Web

- Follows you around
- In your pocket
- Personal communicator
- my: position, profile, surrounding, context

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Proximity Services Surfacing



**Modo's blitz marketing
campaign pitches the device
as a PDA for the hipper set**



The Voice Activated Web

(a.k.a. "Dick Tracey Web")



- Voice activation
- Agents, bots
- Studs
- Always on
- Continuous real time



10 Predictions about The Future

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Prediction 1



Webtone becomes
as reliable as Dialtone



"The Network Will Be Everywhere For
Everyone"

Prediction 2

A *Proliferation* of Networked Devices



"Billions and Billions Served"

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Easy
to Use





Java Devices

- ESTSI
- Nextel
- GSM SIM
- Amex
- Visa
- DVB
- 3GPP
- NTT DoCoMo
- Schlumberger
- CableLabs
- Nokia
- Vodafone
- Maytag
- DTVIA
- One2One
- Oberther
- Best Buy
- ATT
- Sprint PCS
- Gemplus
- OSGI
- GI/Moto
- Telefonica
- Swisscom
- Chrysler
- Liberate
- Omimitel
- Hong Kong Telecom
- GM
- Samsung
- Siemens
- Telecom
- Ford
- Palm
- SmarTone
- Telefonica
- onstage
- Java 2 Micro Edition
- Tele Denmark Mobile
- Telematics
- SA
- Telecel



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Prediction 3



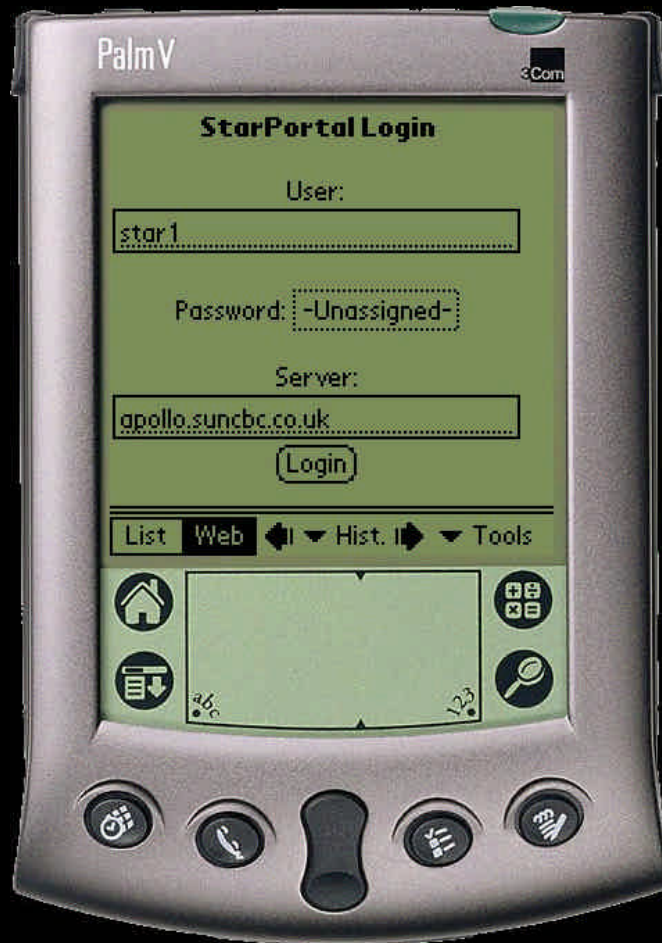
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StarPortal

PalmPilot

Cellular phone



Prediction 4

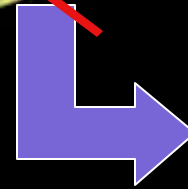
Applications
Will be
Written
To the
'Net'
(not to
devices)

Prediction 5

Extranets and Intranets Converge



Prediction 6



Software will be everywhere

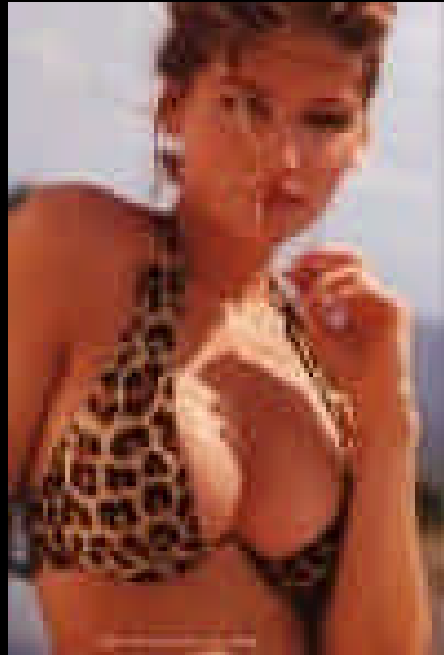
Drive C: will be on the net

**Applications will turn into services
delivered through portals**

Prediction 7

The Network is
Unpredictability™
of Capacity
required

From 10 to 50'000'000 Hits in 90 Seconds . . .



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Laetitia Casta in [Victoria_Secrets-Online](#)

Prediction 8

**Everything
will be computerTM
Mission
Critical**

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Prediction 9

The emergence
of new
Service
Providers

Prediction 10

The big transition

- From our product centric industry to a service centric industry
- Products (and content?) will metamorphose into services (Jini)
- Light bulb -> illumination lease

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The Quest For Connectivity



**“Hello, Bob? It’s your father again.
I have another question about my new computer.
Can I tape a movie from cable TV then fax it from
my VCR to my CD-ROM then E-mail it to my
brother’s cellular phone so he can make a
copy on his neighbor’s camcorder?”**

Big Questions

How rich does the set of network-supported services become?

How can we interoperate without a PhD in networking?





The Answer

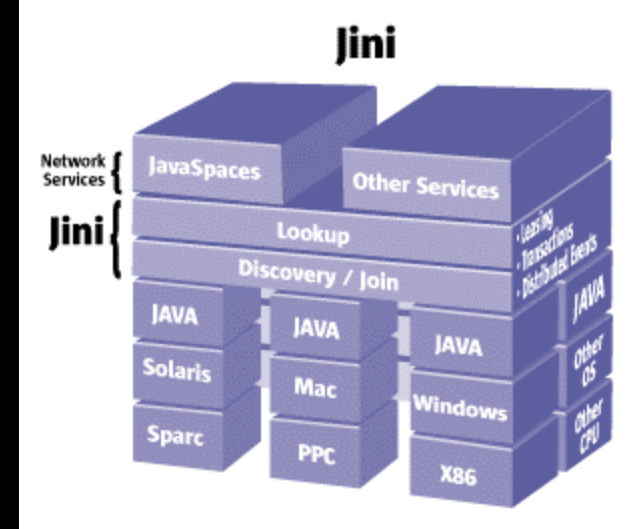
Everything becomes a
Network Service!



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What is Jini?



- Software layer (48kB) to describe services to the net
- Runs on all Java Virtual Machines (JVM) on any device ("from mainframe to toaster")
- Only the Front-End of the service is transmitted--Distributed Computing
- Lease mechanism makes Jini resilient
- End of all Protocols as we know them

The Problems Jini Solves

- Building reliable systems
 - From unreliable parts
 - Without global knowledge
- Scaling over space and time
- Dealing with the network
 - Moore's law is an area law
 - Gilder's law is a volume law

The Jini Approach

- Mobile objects change the world
- Take the network seriously
 - Deutsch's Seven Fallacies
 - Transparency is harmful
- Object-oriented approaches work
 - Define with interfaces
 - Extend with polymorphism
 - Trust others to implement correctly

Deutsch's Seven Fallacies

- The network is reliable and homogeneous
- The network is secure
- Latency is zero
- Bandwidth is infinite
- There is (exactly) one administrator
- Membership on the network is stable
- The network topology doesn't change

The Jini Aesthetic

- Simplicity over all
 - Being simple is hard
 - It is worth the effort
- Take failure seriously
 - Exceptions are part of the interface
 - Dealing with failure is not a system issue

What This Means

- Jini is a technology
 - Not a product
- Jini is an architecture
 - Not an implementation
- Jini is an approach to problems
 - Not an answer to (all) problems

Goals of the Technology

- Reliable networks
 - Even with unreliable parts
- Scaling
 - Over space, size, and time
- Interfaces are more stable than
 - Implementations
 - Wire protocols
 - Hardware or software

Services, not Computers

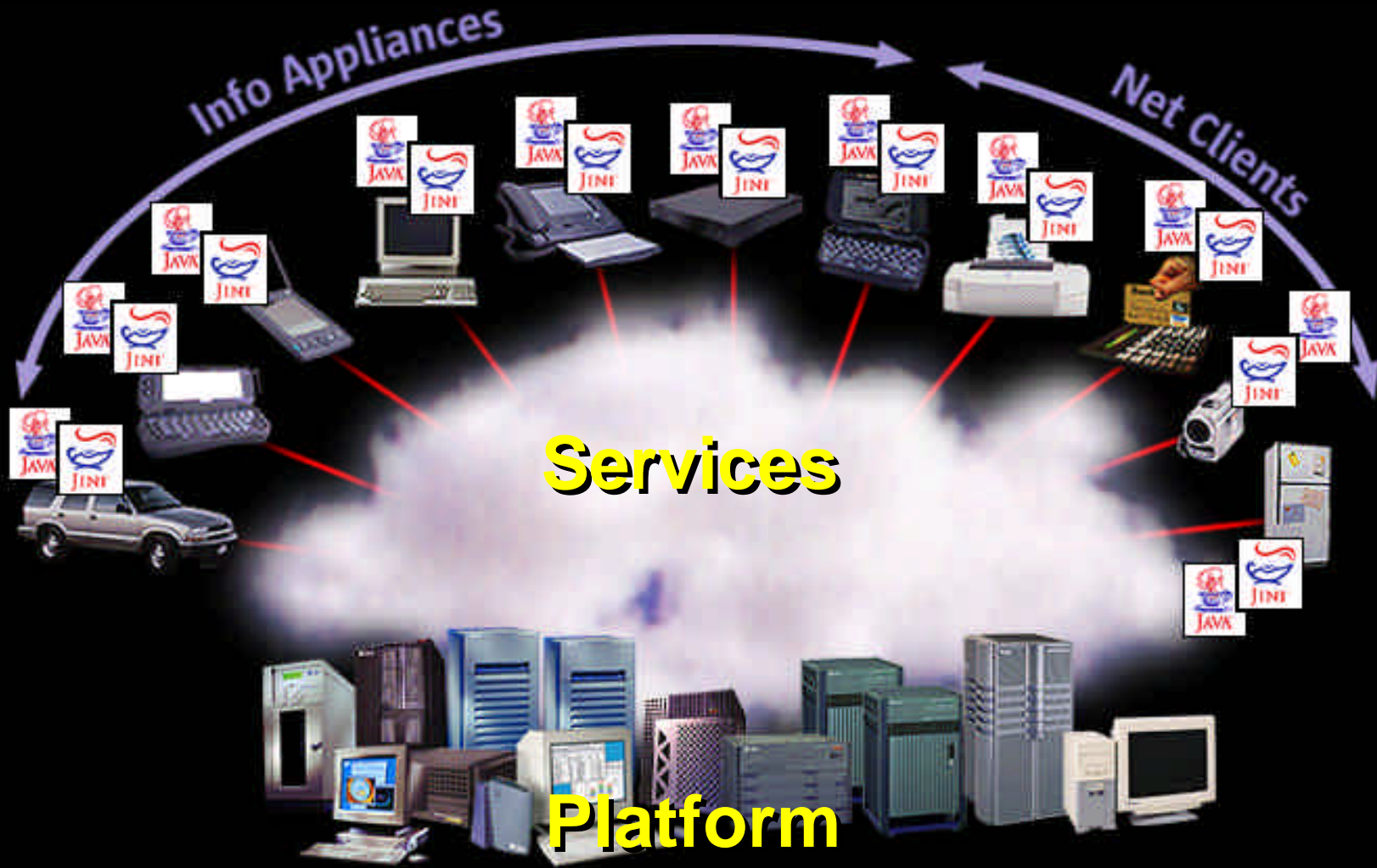
- Networks are made up of
 - Services, defined by their Interface
 - Clients, who use those services
- Interaction is between programs
 - Humans rarely in the loop
- Freedom from human intervention
 - We don't need to be involved
 - We don't want to be involved

What to do

- Technology without services is worthless
- Think *services services services*
- Encourage industry to „go services“
- Governments can join the „Digital Nations“ project of MIT/Harvard



Service Driven Network Users

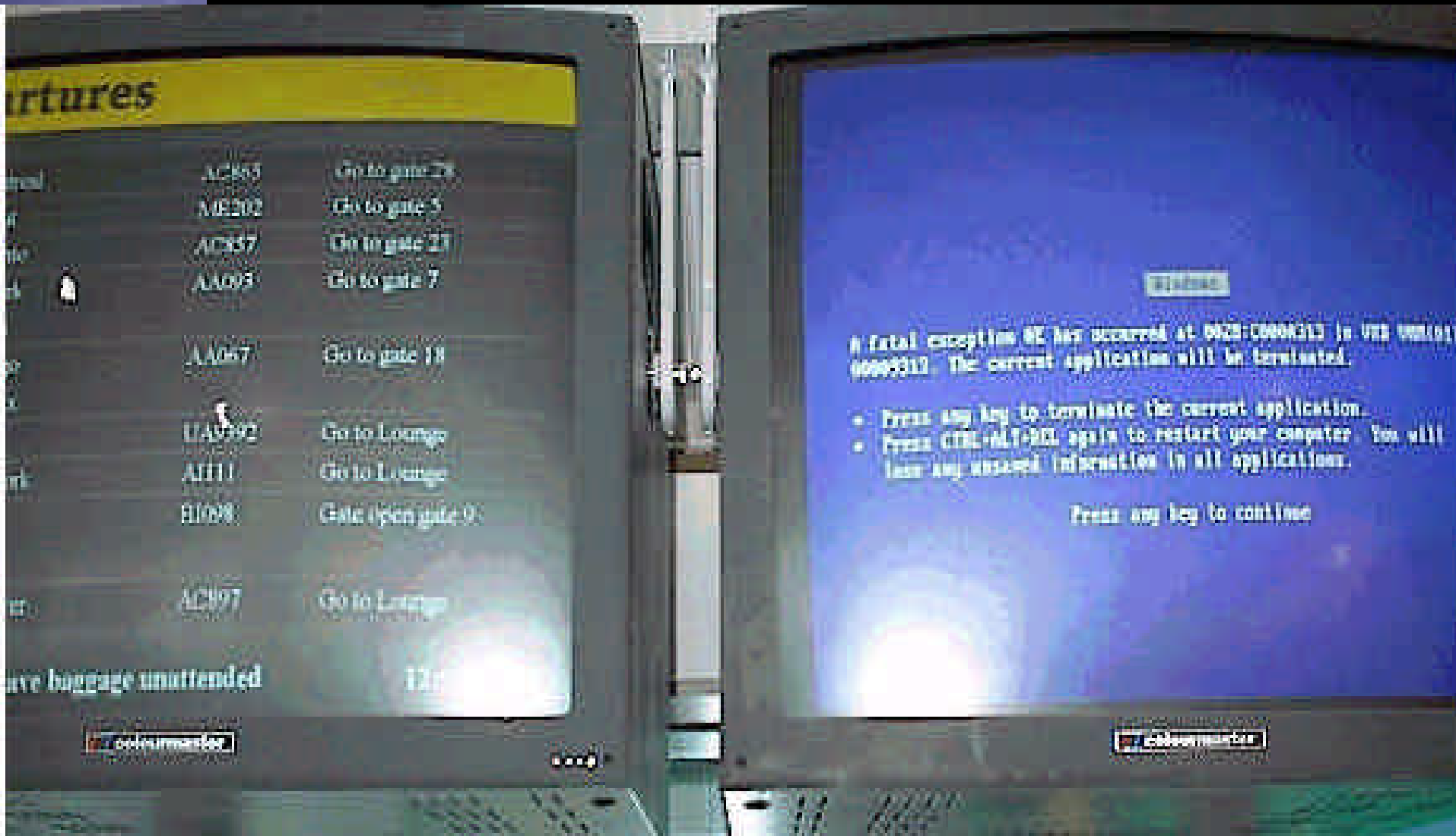


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