



The SES Group in Space





SES Strategy: To Create A Global Broadband Communications





Shaping the future of broadband satellite _communications

- SES Global, a newly-formed company headquartered in Luxembourg, to become the world's premier broadband satellite services provider, via the combination of SES and GE Americom, respectively third and fifth-largest satellite operators in terms of commercial revenues worldwide
- SES Global to acquire 100% of GE Americom stock and other assets for a consideration of US\$ 5 bn

• Transaction subject to regulatory approvals

Shaping the future of broadband satellite communications

- GE Capital to hold a strategic stake of 25.1% economic and 20.1% voting in SES Global
- SES Global financially strong: proforma 2000 revenues of EUR 1.410bn (US\$ 1.283bn), EBITDA of EUR 1.179bn (US\$ 1.073bn) and EBITDA margins in excess of 80%
- SES Global to finance transaction through a combination of debt and new equity, combined with listing on a US stock

Transaction Rationale

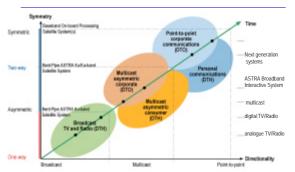


- Satellite industry in transition
 - Consolidation
 - Globalization
- Key growth potential in global broadband satellite services
- Transaction enables SES Global to achieve global scale
 - First truly global network of leading regional satellite systems
 - Enhance leadership position in value added data services
 - Benefit from synergy potential in fleet deployment and operations management
- SES Global poised to capitalize on growth markets in DTH, cable feed and broadband services

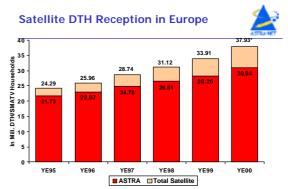
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SES Strategy: Broadband Infrastructure for a Global Communications Network

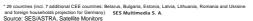


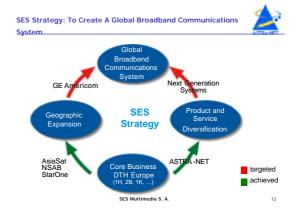


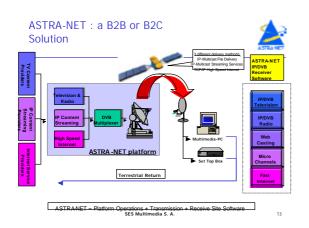
Global Transponder Use 1515 1469 988 684 1717 211 3000 36 MHz t 3942 1999A 2004F ■ Video ☐ Last-mile □IP/Internet ■ Voice SES Multimedia S. A.

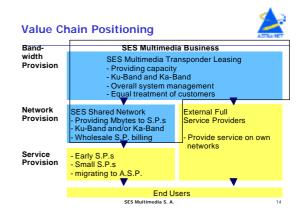


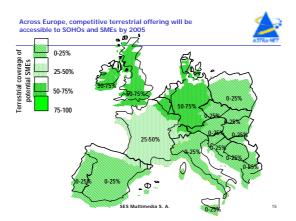
* 29 countries (incl. 7 additional CEE countries: Belarus, Bulgaria, Estonia, Latvia, Lithuania, Romania and Ukraine and Ioreign households projection for Germany) \$55 Multimedia S. A. Source: \$55/ASTRA, Satellie Monitors

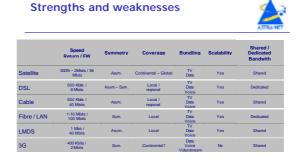




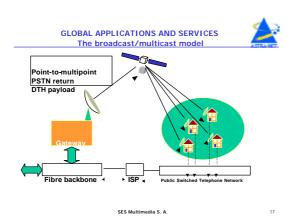


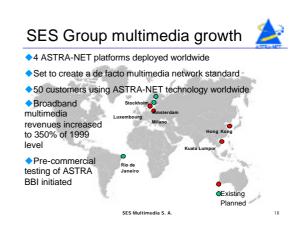






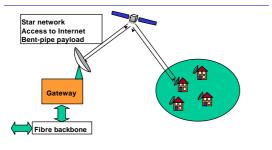
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The access model

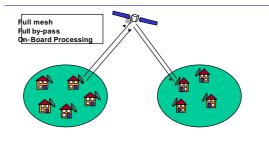




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The connectivity model





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Models and markets

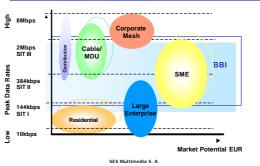


	B2B			Residential B2C	
	Big Corp.	SME	ѕоно	Urban	Rural
Broadcast / Multicast	X	Х	X	Х	X
Access	X	X	Х		X
Connectivity	X	Х	Χ		X

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SES services portfolio





Key challenges for Satellite Interactive services



- Two-way terminal price
 - residential market volumes will drive down costs
 - open standards will avoid fragmentation of market
 - DVB-RCS, Multimedia Home Platform
- <u>Ka band spacecraft technology</u>
 - OBP provides more challengesbent-pipe is less challenging
- Regulatory provisions
 - exemption from individual licensing of terminals
 - like GSM
 - ensure universal access to broadband network

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The need for partnerships



- Content:
 - partners for video-streamed and bundled content
- Ground segment:
 - Production of low-cost and user-friendly terminals
 - Support open standards approach
- Distribution;
 - Retail distribution
 - Installation and maintenance

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Founding Members SES-ASTRA, Europe*Star, Eutelsat SA., Hispasat, New Skies Satellites NV, Nordic Satellite AB, Telenor Broadband Services AS and Telespazio S.p.A, Inmarsat are planning the formation of a

European Satellite Operators Association (ESOA)

to promote the role of satellites in the e-europe of the 21st century.

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- Esoa Key Objectives
 Ensure that satellites benefit from the appropriate political, industrial and regulatory environment to fulfil their vital role in the delivery of communications
- Develop the potential of satellite-delivered services
- Leverage the major role of satellite in the up-coming knowledge and e-society, based on ubiquitous connectivity.
- Focus on the issues facing the development of satellite services such as space and telecommunications policy.

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