

# Innovation and policies, towards evidence based policy making

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## EUROPEAN COUNCIL CONCLUSIONS 1-2 MARCH 2012

"Creating the best possible environment for entrepreneurs to commercialise their ideas and create jobs and putting demand-led innovation as a main driver of Europe's research and development policy"

"the important role played by industry for European growth, competitiveness, exports and job creation and as a driver for productivity and innovation"



### **New in Horizon 2020**

- Commission proposal for an 80 billion euro R&I funding programme (2014-20)
- A single programme bringing together three separate programmes/initiatives
- More innovation, from research to retail, all forms of innovation
- Focus on societal challenges facing EU society, e.g. health, clean energy and transport
- **Simplified access**, for all companies, universities, institutes in all EU countries and beyond.



### **Evidence-based programme**

- Let all ideas be heard...
- More space for collective intelligence
- Priorities presented through potential growth, competitiveness and social benefit parameters
- Validated through wider, transparent consultation and decision processes
- Not every idea will be supported ...



## **Innovation aspects**

- Strengthened support for high-tech SMEs
- More parts open, light & fast
- In DG CONNECT: Open and Disruptive Innovation scheme!
- Structured and strategic dialogue with Venture Capital
- Innovation training for everyone
- Also for early upstream identification of projects with innovation potential

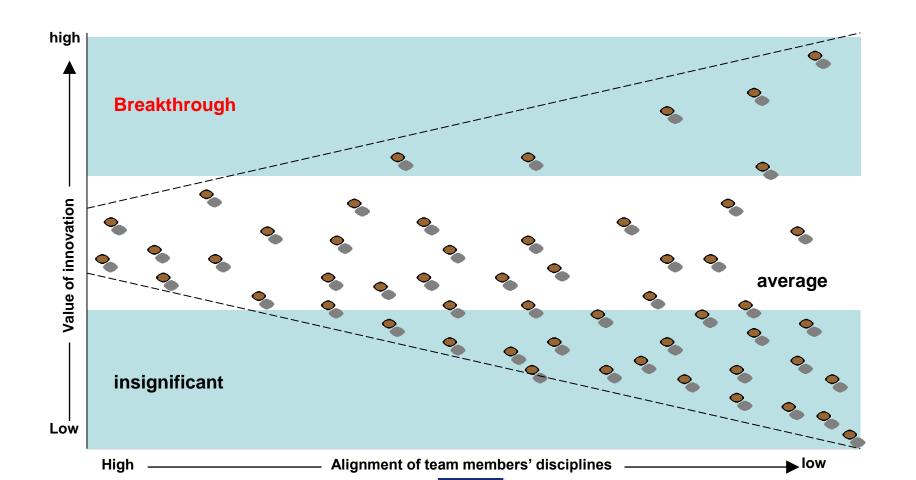


## **Experimentation in Horizon 2020**

- •"We need to ask innovators what conditions they need to pursue their dreams" (Neelie Kroes)
  - Reaching out to non-traditional actors
  - More bottom-up, grass-roots experimentation
  - More risk taking



### **Diversity means breakthrough probability**



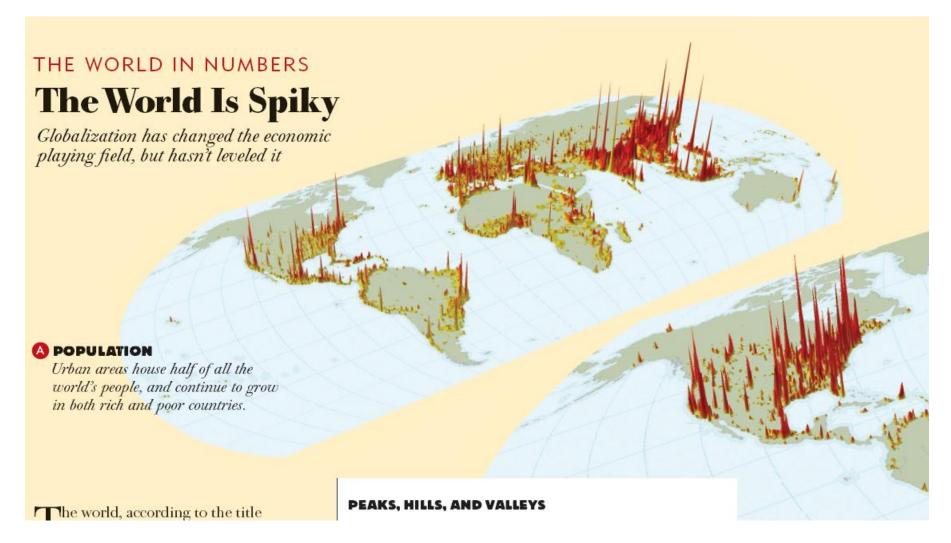


### Most innovative cities worldwide - Europe well positioned!

Boston	United States	NEXUS
San Francisco	United States	<b>NEXUS</b>
Paris	France	<b>NEXUS</b>
New York	United States	NEXUS
Vienna	<i>Austria</i>	<b>NEXUS</b>
Amsterdam	Netherlands	<b>NEXUS</b>
Munich	Germany	<b>NEXUS</b>
Lyon	France	<b>NEXUS</b>
Copenhagen	Denmark	NEXUS
Toronto	Canada	NEXUS
London	United Kingdom	NEXUS
Frankfurt	Germany	NEXUS
Hamburg	Germany	<b>NEXUS</b>
Berlin	Germany	<b>NEXUS</b>
Hong Kong	Hong Kong	NEXUS

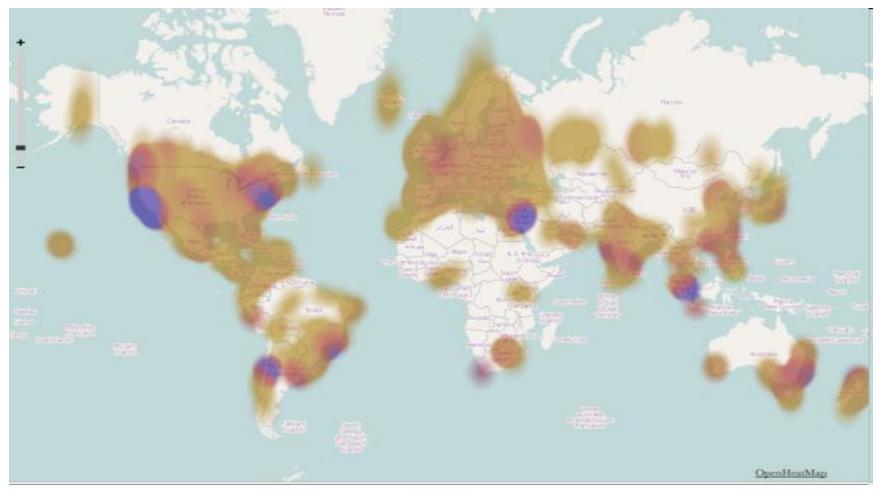
http://www.innovation-cities.com/innovation-cities-index-top-cities-for-innovation-2011/







## New entrepreneurship -> new skills, attitude, talent! Connectivity!

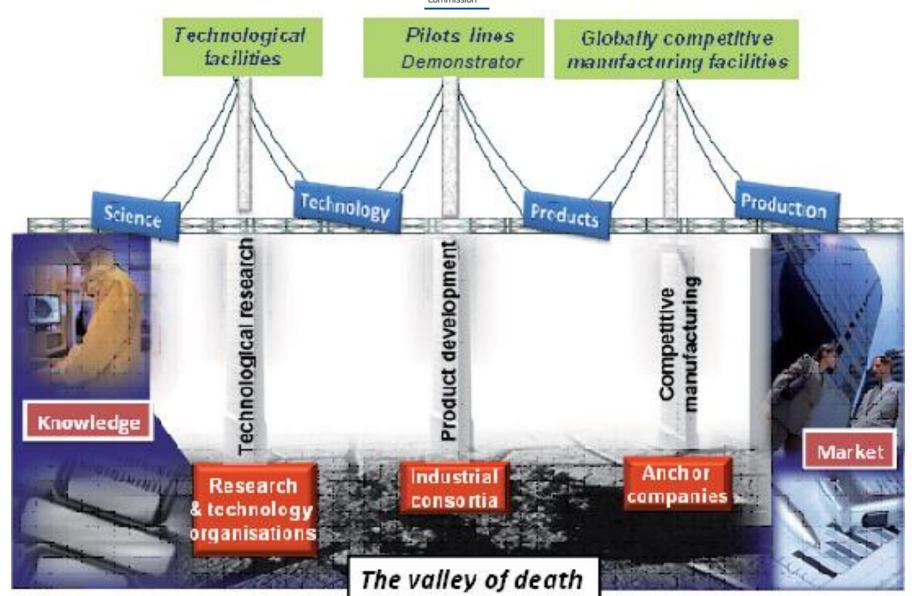


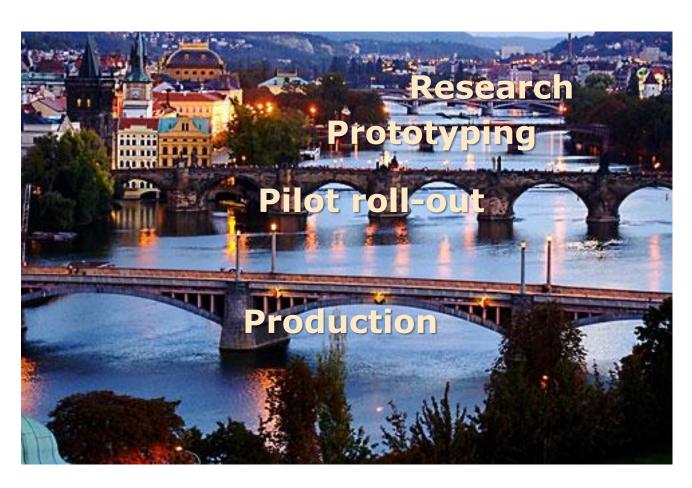


### **Maslow 2.0 for organisations**







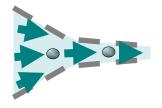


European Commission

Each activity collects knowledge about product/market fit

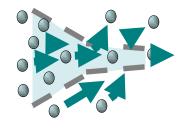


#### **Innovation moving out of the Lab**



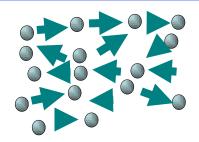
Centralized inward looking innovation

Closed Innovation



Externally focused, collaborative innovation

Open Innovation

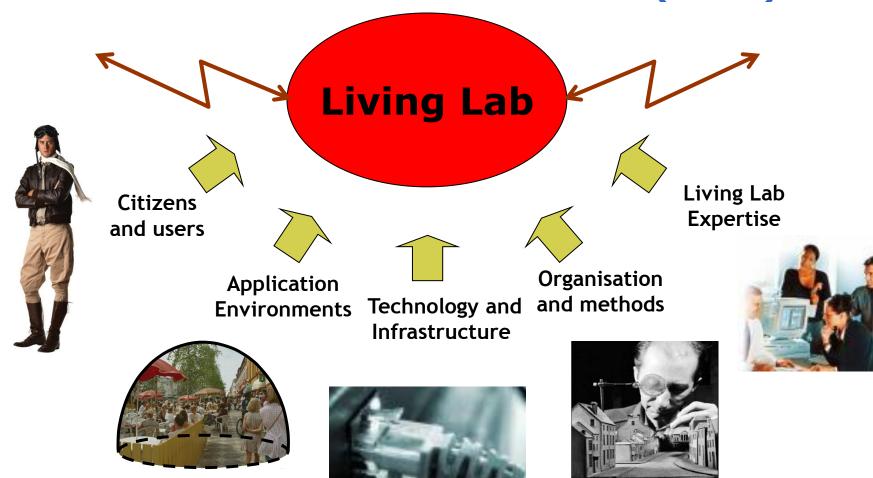


Ecosystem centric, cross-organizational innovation

Innovation Networks



### Innovation includes all stakeholders (PPPP)





### Essential drivers for modern innovation policy

connectivity
open
interaction
"organic" (OrganiCsations...)
crowd resourcing
catalytic IPR

NON-controllable, only catalyzing possible



## **Important considerations**

Cost of NOT doing something?

How to make innovation space fluid?

How to move from control to encouragement?

Rules of the game clear, ex post control

Rules to share and build value

Experimentation mentality (fail fast in small things, not in the big one)



### **More information**

www.ec.europa.eu/research/horizon2020 http://ec.europa.eu/digital-agenda/ www.openinnovation-platform.eu

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